BCCS 2017 Employee Engagement Survey Responses

Items where 2017 responses reflected *positive* engagement/satisfaction as indicated by greater than 80% of employees responding that they strongly agree or agree are indicated with **bold** font.

The six items where 2017 responses reflect *decreased* engagement/satisfaction as indicated by greater than 20% of employees responding that they strongly disagree or disagree are indicated with highlighted font. These items are considered negative "trends," and therefore are targeted with specific strategies in the 2018 *Workforce Development Management Plan* in order to improve employee engagement/satisfaction in this area. In response to these trends, various agency wide initiatives have and will be implemented over the coming months. Each initiative is listed under the trend that it applies to.

- 1. "I feel overall satisfaction with my job."
- "I feel the agency is flexible with regard to my personal needs."
- 3. "I feel my salary is competitive and fair based on similar positions at other agencies."

<u>New Initiatives implemented</u>: Formal total compensation reports will be developed and issued for each employee.

- 4. "I am provided with a well-structured benefit package inclusive of health care coverage."
- 5. "Agency trainings have helped to prepare me to succeed in my position."

<u>New Initiatives implemented</u>: Diversity/Cultural Competency Trainings have been launched, Leadership training will be piloted beginning in September 2018 and will then be completed with all levels of management, course evaluations are now being completed for all agency wide trainings, new hire orientation has been revised to include a day of observation, providing new employees with a clear picture of what they will be doing (CRP only).

6. "I feel my contributions are recognized and valued."

<u>New Initiative implemented</u>: Our first large scale Employee Appreciation Event will be held in June 2018.

- 7. "I have a positive working relationship with my supervisor."
- 8. "I feel there are ample opportunities to pursue job advancement within the organization."

<u>New Initiatives Implemented</u>: Onsite college opportunities are currently being pursued along with review of current tuition incentive policies.

9. "I feel there is good communication within the agency."

<u>New Initiatives implemented</u>: Review of successful communication practices is currently being completed to determine if text messaging would be a more effective approach. Onboarding surveys are now being completed.

10. "I would recommend employment at this agency to a close friend or family member.

Improvement in this area will be determined by the success of all new initiatives listed above.